Farmersville Independent School District

District Improvement Plan

2020-2021



Mission Statement

Steeped in tradition, pride, and unity, Farmersville ISD fights to provide every student the foundation to fulfill their potential so they will have the opportunity and confidence to dream big.

Vision

Tradition. Pride. Unity.

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Comprehensive Needs Assessment

Demographics

Demographics Summary

Farmersville ISD is a growing rural district in northeast Collin County. The district has four schools: Tatum Elementary (PK-1st, Title 1 campus), Farmersville Intermediate (2nd -5th, Title 1 campus), Farmersville Junior High (6th - 8th), and Farmersville High School (9th - 12th). Although this improvement plan focuses on the 2020-2021 school year, the demographic information comes from the fall 2019 Texas Academic Performance Report (TAPR).

Student enrollment at Farmersville ISD continues to steadily grow, and during the last six years it increased by about approximately 20%, from 1562 students in 2015 to 1883 in 2020. The primary District student groups are as follows:

- 55.6% White
- 37.7% Hispanic
- 3.1% African American
- 51.9% Economically Disadvantaged
- 12.0% English Learners

American Indian students make up 0.5% of the population, Asian students 0.8%, and 2.4% identify as two-or-more races.

The 13.5% student mobility rate for Farmersville ISD is below the state average of 18%. The district does not have any students identified as migrant. Attendance rates have steadily increased over the last six years. At 96.7%, the attendance rate is above the state average (95.7%). The district attributes this achievement to a strong partnership with parents and a focus on high-quality education. About 3/4 of the students reside within the city limits and 1/4 of students live in a rural areas around the town. There are 13 bus routes serving the school district. Farmersville ISD's student groups include 9.6% English Language Learners (ELLs), 6.2% Gifted and Talented, and 12% Special Education. Additionally, 52.9% are economically disadvantaged, 27.6% are identified as at-risk.

Demographics Strengths

Farmersville ISD has many strengths. Many families move into our area just for the schools. Because our families value education we have many supportive parents and students who are committed to success. The attendance rate at Farmersville ISD continues to go up. The rate has continued to remain above 96%. Students at Farmersville ISD are very accepting of new students regardless of race or ethnicity.

Problem Statements Identifying Demographics Needs

Problem Statement 1 (Prioritized): Staff diversity in Farmersville ISD does not reflect the demographics of the student body. **Root Cause:** Applicants do not mirror the diversity to meet the demands of the district's growth.

Student Learning

Student Learning Summary

Due to COVID-19, Governor Abbott and the Texas Education Agency cancelled STAAR tests for the 2019-2020 school year. The outcome of this unexpected cancellation is that STAAR data from the 2018-2019 school year is the most recent formal state assessment data available for reviewing the District's progress. In 2018-2019, Farmersville ISD received an "A" rating, and Farmersville High School, Farmersville Junior High, and Farmersville intermediate received "B" ratings.

In the Student Achievement Domain, which is primarily based on STAAR scores at the elementary level and STAAR, college and career readiness, and graduation rates, the District achieved the following:

Farmersville ISD scored an 89%, or a "B" overall. (Increased 6%)

Farmersville HS scored a 90%, or an "A" overall.

Farmersville JH scored an 83%, or a "B" overall

Farmersville Intermediate scored an 85%, or a "B" overall

In the School Progress Domain, which shows how students perform over time and how that growth compares to similar schools:

Farmersville ISD scored an 90%, or an "A" overall. (Increased 6%)

Farmersville HS scored a 84%, or a "B" overall.

Farmersville JH scored an 84%, or a "B" overall.

Farmersville Intermediate scored an 85%, or a "B" overall

In the Closing the Gaps Domain, which tells us how well different populations of students in a district are performing:

Farmersville ISD scored a 91%, or an "A" overall. (Increased 17%)

Farmersville HS scored a 86%, or a "B" overall.

Farmersville JH scored an 85%, or a "B" overall.

Farmersville Intermediate scored an 85%, or a "B" overall

The goal of Farmersville ISD is to receive an "A" rating. In order to achieve this goal, we will work to achieve the following scores:

• 90+% "Approaches", 60+% "Meets", and 30+% "Masters" in all areas

As with all aspects of our district, we strive to provide the best for our students and understand we have areas for improvement. We must continue to work on student growth and ensuring every student is moving forward from year to year. Continuing to

Student Learning Strengths

Farmersville ISD has a population of hard-working, high achieving students.

The following campus earned Distinction Designations in the following areas in 2018-2019:

Farmersville High School:

- Academic Achievement in Reading/English Language Arts
- Academic Achievement in Science
- Academic Achievement in Social Studies
- -Top 25%: Comparative Closing the Gaps

Farmersville Junior High School:

- Academic Achievement in Reading/English Language Arts
- Top 25%: Comparative Academic Growth
- Top 25%: Comparative Closing the Gaps
- Post-Secondary Readines

Farmersville Intermediate School:

- Academic Achievement in Reading/English Language Arts
- Academic Achievement in Science

- Top 25%: Comparative Academic Growth
- Top 25%: Comparative Closing the Gaps
- Post-Secondary Readines
Problem Statements Identifying Student Learning Needs
Problem Statement 1 (Prioritized): The District's STAAR scores have remained stable for several years, with minimal signs of decline or increase. Root Cause: Strategic use of assessment data for improving mid-tier and upper-tier students has been limited.

District Processes & Programs

District Processes & Programs Summary

Parents, teachers, and students at Farmersville ISD take pride in our schools and our school's reputation of success. The perception of Farmersville ISD among all is that it is a safe and positive environment with a strong focus on academic excellence. There is a high standard for best instructional practices as well as building social character. Farmersville ISD's focus goes far beyond just STAAR scores. Our commitment is to keep students at the center of all actions and decisions. As a result, learning is of paramount importance. When our students struggle with learning, campus and district leadership will make the necessary adjustments to improve overall instruction. We work hard to ensure that instructional time is protected. Teachers and students are not pulled out of the classroom for unnecessary reasons. There is a healthy sense of urgency among the staff that promotes professionalism and unity of purpose.

All teaching staff in Farmersville ISD is passionate and highly qualified, resulting in students being surrounded by staff that hold high expectations for learning. It is important at Farmersville ISD to provide ongoing professional learning. Partially as a response to COVID-19, Farmersville ISD implemented a 4-day instructional calendar for the 2020-2021 school year. This calendar provides teachers with weekly planning days free from students. This additional planning time has been critical to teachers being able to serve both students in school face-to-face and students learning remotely at home.

The curriculum, instruction, and assessment focus at Farmersville ISD is guided by the standards established in the Texas Essential Knowledge and Skills, locally developed assessments, the TEKS Resource System, and the results of both State and local assessment data. FISD strives to promote 21st Century Skills including critical thinking and problem solving, communication skills, creativity, and collaboration.

Assessment plays a major role in decision making and takes on many different forms at Farmersville ISD. The campuses have been committed to moving away from using fill-in-the-blank or multiple choice assessments as their only assessment tools. Authentic assessments that allow students to demonstrate their learning through performance, products, and presentations are regular practices at FISD. By ensuring all grade level skills are taught and that students learn them, Farmersville ISD can demonstrate how the essential 21st Century Skills are being mastered. Each campus disaggregates data based on plotting of critical skills and expectations at the beginning of each formative assessment period based on analysis of student need and curricular expectations. Kindergarten through second grade focus upon TPRI, mClass, and campus benchmarks for assessment. Third through high school grade levels focus on STAAR, local formative assessment, and campus benchmarks. Special courses and programs such as physical education, music, special education, dyslexia, and ELL instruction use the same standard of assessment as the grade levels of their students. Texas English Language Proficiency Assessment System (TELPAS) is the major assessment for ELL students.

Grade levels meet regularly with the principals to analyze data and map out strategies. The RtI committee meetings are held regularly at each campus as determined by the building principal. The data from campus assessments are used to identify students that are performing below passing so that necessary interventions can be identified and put in place. Progress is monitored for all students, and all students are provided the encouragement and support to achieve at ever-increasing levels of academic achievement as demonstrated by State and local assessments.

Farmersville ISD has demonstrated its commitment to the integration of instructional technology by implementing a district 1-to-1 initiative. This initiative further includes wireless hotspots for families without internet access at home. The District's technology team provides on-going technical and instructional support for the purposes of supporting student achievement.

District Processes & Programs Strengths

Farmersville ISD has identified the following strengths:

1. The ability to interpret and use common assessment data to drive instructional decisions.

- 2. Teachers are aware of a strong sense of urgency for best instructional practices as placed upon them by our community.
- 3. Teachers accommodate special populations with more time and individualized educational plans.
- 4. 100% of the certified staff have participated in multiple professional development opportunities during this past school year.
- 5. The district provides staffing support for ESL and GT students.
- 6. RTI is being utilized successfully with students being referred to the appropriate special population.
- 7. A 4-day instructional calendar maximizes the amount of time available for planning for teachers.
- 8. Interruptions to the instructional day are kept to a minimum.
- 9. Safety drills are performed frequently and efficiently.
- 10. Devices are available to all teachers and students.
- 11. The technology staff development opportunities have helped the staff become more competent and effective with the use of technology in the classroom

Problem Statements Identifying District Processes & Programs Needs

Problem Statement 1 (Prioritized): Maintaining the small-town feel while dealing with rapid growth has been difficult. **Root Cause:** Farmersville ISD is located in the rapidly growing Collin County.

Perceptions

Perceptions Summary

Farmersville ISD works very hard at creating a family-friendly school environment. We strive to provide a responsive climate for parents and to widely communicate ways for parents to partner with us in educating their children. Our practices recognize a variety of parenting traditions and practices within the school community. Because of the diversity of our district and high mobility, Farmersville ISD has strengthened connections between home and school through Teacher Nights, Facebook pages, emails, SchoolStatuss, and the District website to help with communication and keeping parents informed.

One of the core beliefs at Farmersville ISD is that students learn best in an environment where differences are valued and mistakes are seen as opportunities to learn and grow. Students are taught that excellence is the habit to achieve. They are taught that what you do, you should do well, and the easiest way to do it well is to do it well every time. Teachers and staff receive training on how to ensure that a healthy classroom climate is created and maintained. The training also includes instruction about the pace of the classroom and how to ensure that academics are the primary focus. It is important for teachers to use the least invasive form of intervention possible. Additionally, when teachers carefully reflect on the purpose, appropriateness, and justness of their requests and classroom procedures, students feel respected and are willing to do what teachers ask.

Perceptions Strengths

Farmersville ISD is committed to recruiting, hiring, and retaining the best teachers and staff available to provide rigorous instruction and a safe learning environment. The District prides itself in a strong support network of caring, involved campus and district administrators who maintain an "open door" policy and a passion for including teachers in instructional decisions.

Problem Statements Identifying Perceptions Needs

Problem Statement 1 (Prioritized): Continuing to support and sustain all teachers and staff as the District continues to experience rapid growth could become difficult. **Root Cause:** The District continues to experience year-to-year enrollment increases.

Priority Problem Statements

Problem Statement 1: Staff diversity in Farmersville ISD does not reflect the demographics of the student body.

Root Cause 1: Applicants do not mirror the diversity to meet the demands of the district's growth.

Problem Statement 1 Areas: Demographics

Problem Statement 2: The District's STAAR scores have remained stable for several years, with minimal signs of decline or increase.

Root Cause 2: Strategic use of assessment data for improving mid-tier and upper-tier students has been limited.

Problem Statement 2 Areas: Student Learning

Problem Statement 3: Maintaining the small-town feel while dealing with rapid growth has been difficult.

Root Cause 3: Farmersville ISD is located in the rapidly growing Collin County.

Problem Statement 3 Areas: District Processes & Programs

Problem Statement 4: Continuing to support and sustain all teachers and staff as the District continues to experience rapid growth could become difficult.

Root Cause 4: The District continues to experience year-to-year enrollment increases.

Problem Statement 4 Areas: Perceptions

Comprehensive Needs Assessment Data Documentation

The following data were used to verify the comprehensive needs assessment analysis:

Improvement Planning Data

· District goals

Accountability Data

- Texas Academic Performance Report (TAPR) data
- Student Achievement Domain
- Student Progress Domain
- Closing the Gaps Domain
- Accountability Distinction Designations
- Federal Report Card Data

Student Data: Assessments

- State and federally required assessment information (e.g. curriculum, eligibility, format, standards, accommodations, TEA information)
- State of Texas Assessments of Academic Readiness (STAAR) current and longitudinal results, including all versions
- STAAR End-of-Course current and longitudinal results, including all versions
- STAAR Released Test Questions
- Texas English Language Proficiency Assessment System (TELPAS) and TELPAS Alternate results
- Texas Primary Reading Inventory (TPRI), Tejas LEE, or other alternate early reading assessment results
- Postsecondary college, career or military-ready graduates including enlisting in U. S. armed services, earning an industry based certification, earning an associate degree, graduating with completed IEP and workforce readiness
- Texas Success Initiative (TSI) data for postsecondary/college-ready graduates data
- Advanced Placement (AP) and/or International Baccalaureate (IB) assessment data
- SAT and/or ACT assessment data
- PSAT and/or ASPIRE
- Local diagnostic reading assessment data
- Local diagnostic math assessment data
- Local benchmark or common assessments data

Student Data: Student Groups

- Race and ethnicity data, including number of students, academic achievement, discipline, attendance, and rates of progress between groups
- Special programs data, including number of students, academic achievement, discipline, attendance, and rates of progress for each student group
- Economically Disadvantaged / Non-economically disadvantaged performance, progress, and participation data
- Career and Technical Education (CTE) data, including coherent sequence coursework aligned with the industry-based certifications, program growth and student achievement by race, ethnicity, gender, etc.
- STEM/STEAM data
- Section 504 data
- · Gifted and talented data
- Dyslexia Data

- Response to Intervention (RtI) student achievement data
- Dual-credit and/or college prep course completion data

Student Data: Behavior and Other Indicators

- Completion rates and/or graduation rates data
- Annual dropout rate data
- Attendance data
- Enrollment trends

Employee Data

- Teacher/Student Ratio
- Professional development needs assessment data
- Evaluation(s) of professional development implementation and impact
- TTESS data
- T-PESS data

Parent/Community Data

- Parent surveys and/or other feedback
- Community surveys and/or other feedback

Goals

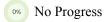
Goal 1: Maintain a TEA District "A" rating through successful student performance on the state STAAR tests (Reading/Writing/ELA, Mathematics, Science, Social Studies)

Performance Objective 1: FISD will reach 90% Approaches, 60% Meets, and 30% Masters in all STAAR areas.

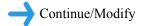
Evaluation Data Sources: 2021 TEA Accountability Summary

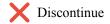
Strategy 1: Utilize current and future Title 1 staff to provide small-group accelerated instruction.	Reviews			
Strategy's Expected Result/Impact: 1. IMPLEMENTATION - staffing data, schedules 2. IMPACT - Student progress reports and STAAR scores		Formative		Summative
Staff Responsible for Monitoring: Superintendent; Campus Administrators	Nov	Jan	Mar	June
Strategy 2: Implement formative assessment plan for all campuses to be analyzed at the central level as well as the campus /		Revi	iews	
department level. Strategy's Expected Result/Impact: 1. IMPLEMENTATION - test data, scheduled data analysis meetings		Formative		Summative
2. IMPACT - Formative assessment scores	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Assistant Superintendent; Campus Administrators				
Strategy 3: Provide support for teachers integrating new technology tools into instruction (including interactive whiteboards,		Revi	iews	
Chromebooks, and web-based instructional tools) through individual, campus-wide, and district-wide professional development opportunities, along with a web-based collection of resources.		Formative		Summative
TEC 11.252(a)(3)(D) TEC 11.252(3)(F)	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: 1. IMPLEMENTATION - session sign-in sheets, handouts, Inst Tech webpage 2. IMPACT - Increased use of technology in instruction				
Staff Responsible for Monitoring: Technology Director; Instructional Technology Facilitator; Compuse Administrators				
Campus Administrators				

Strategy 4: Utilize a 504 committee on each campus to evaluate testing and determine appropriate services for students with				
Dyslexia. TEC 11.252(a)(3)(B)(iv)		Formative		Summative
Strategy's Expected Result/Impact: 1. IMPLEMENTATION - 504 committee records 2. IMPACT - Gains in reading skills for identified students	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Campus Administrators; Dyslexia Staff				
Strategy 5: Teachers of "transition grade" students (Headstart, Kindergarten, 1st, 5th, & 8th) will provide information to		Rev	iews	
teachers at the receiving schools, to ensure appropriate educational services and placement. Strategy's Expected Result/Impact: 1. IMPLEMENTATION - Student data sheets and course assignment sheets.		Formative		Summative
2. IMPACT - Students will receive needed services and instruction from the first day in the new grade.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Campus Administrators				
Strategy 6: Differentiation and acceleration of instruction will be provided by:				
~ Ensuring all teachers are trained for teaching Gifted / Talented ~ Encouraging all teachers to attain ESL certification		Formative		Summative
~ Providing elementary campuses with resources and training in differentiated instruction ~Providing professional development on using data collected from assessment to create lessons that will lead to increased academic success TEC 11.252(c)(3)(H) TEC 11.252(3)(F)	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: 1. IMPLEMENTATION - documentation of teacher training / certification, and available resources 2. IMPACT - Students will receive needed services and instruction according to individual needs, leading to increased academic success				
Staff Responsible for Monitoring: Campus Administrators				
Strategy 7: Students in "transition grades" will participate in campus visits and orientation for the new grade to become		Rev	iews	_
familiar with the teachers and logistics of the new school and schedule. Strategy's Expected Result/Impact: 1. IMPLEMENTATION - Scheduled campus visits and "Fish Camp"		Formative		Summative
documentation. 2. IMPACT - Students will have information and confidence needed to be successful from the first day in the new grade.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Campus Administrators				
Strategy 8: Provide before-school, in-school, and after-school tutorials and summer school for students who are failing, at risk	Reviews			
of failing, or not meeting growth expectations on formative assessments TEC 11.252(a)(3)(A)	Formative			Summative
Strategy's Expected Result/Impact: 1. IMPLEMENTATION - Attendance sheets for tutorials and summer school. Data from formative and summative assessments 2. IMPACT - Students will receive effective and timely assistance according to individual needs, leading to increased academic success	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Campus administrators Teachers				









Goal 1: Maintain a TEA District "A" rating through successful student performance on the state STAAR tests (Reading/Writing/ELA, Mathematics, Science, Social Studies)

Performance Objective 2: FISD will be able to achieve 70% or more of graduates identified as College, Career, or Military Ready

Evaluation Data Sources: 2021 TEA Accountability Summary

Strategy 1: Provide full funding (i.e. tuition and books) for students enrolled in dual-credit courses.	Reviews			
Strategy's Expected Result/Impact: Increase the number of students who complete dual credit courses that are offered		Formative		Summative
Staff Responsible for Monitoring: Counselor Campus principal Finance Director	Nov	Jan	Mar	June
Strategy 2: Students can get credit for CCMR the following ways:		Rev	iews	
1. Dual Credit (9 hours of any subject or 3 hours of English or Math)		Formative		Summative
 AP (passing any Collegeboard AP Exam with a 3 or higher) ACT/SAT (scoring at the "college readiness" level on both English & Math) Military (enlisting in the armed services) Career (earning an industry certification-we offer certifications through the following courses: Ag Mechanics, Auto Tech, CNA, Cosmetology, HVAC, Advanced Floral Design, Business Info Mgmt, Culinary, Commercial Photography, AV Production, Advanced Floral Design) TSI (passing both the Math & Reading portion) Any student not qualifying in one of these areas is placed in the TSI course to give them remediation to pass the TSI test. TEC 11.255 TEC 11.252(3)(G) 	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Increase the percentage of students that are identified as College, Career, or Military Ready (CCMR)				
Staff Responsible for Monitoring: Principals, Counselors, CTE Director				
No Progress Accomplished — Continue/Modify	Discontinu	ue		

Goal 1: Maintain a TEA District "A" rating through successful student performance on the state STAAR tests (Reading/Writing/ELA, Mathematics, Science, Social Studies)

Performance Objective 3: FISD will increase the English Language Proficiency Status score from 29% to 36%

Evaluation Data Sources: TELPAS

Strategy 1: Ensure each campus has Spanish-speaking personnel to work with students.	Reviews			
Strategy's Expected Result/Impact: 1. IMPLEMENTATION - staffing data, schedules 2. IMPACT - ELL student progress reports and STAAR scores		Formative		Summative
Staff Responsible for Monitoring: Superintendent; Campus Administrators	Nov	Jan	Mar	June
Strategy 2: Utilize Eduphoria and Frontline systems to house and track students' test scores (TELPAS, STAAR, etc.) and		Revi	ews	
accommodations data, and to ensure teachers' access to it. Teachers update accommodations usage within the Eduphoria and Frontline systems.		Formative		Summative
Strategy's Expected Result/Impact: 1. IMPLEMENTATION - student data is entered into the system, and accessed / updated by teachers 2. IMPACT - Student accommodations allow for student success in classwork and assessments	Nov	Jan	Mar	June
Staff Responsible for Monitoring: ESL Coordinator				
Strategy 3: Differentiation and acceleration of instruction will be provided by:		Revi	ews	
~ Ensuring all teachers are trained for teaching Gifted / Talented ~ Encouraging all teachers to attain ESL certification		Formative		Summative
~ Providing elementary campuses with resources and training in differentiated instruction	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: 1. IMPLEMENTATION - documentation of teacher training / certification, and available resources 2. IMPACT - Students will receive needed services and instruction according to individual needs, leading to increased academic success				
Staff Responsible for Monitoring: Campus Administrators				
No Progress Accomplished — Continue/Modify	Discontin	ue		

Goal 2: Qualified and highly effective personnel will be recruited, developed, and retained.

Performance Objective 1: Maintain that all core academic subject area classes are taught by highly qualified teachers on each campus.

Evaluation Data Sources: Personnel documentation

Teacher certificates

Strategy 1: Teachers in need of additional certification will receive information about TExES administration dates and		Revi	ews	
registration requirements.		Formative		Summative
Strategy's Expected Result/Impact: 1. IMPLEMENTATION - communication and flyers regarding TEXES administration dates 2. IMPACT - teachers will have certifications required for their position	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Assistant Superintendent				
Strategy 2: District administrative personnel will participate in job fairs at ESC and local universities and hire only certified		Revi	ews	
teachers.		Formative		Summative
Strategy's Expected Result/Impact: 1. IMPLEMENTATION - documentation of job fair attendance and applications acquired 2. IMPACT - percent of certified teachers hired	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Assistant Superintendent				
Strategy 3: Provide recruitment and retention stipends for high-need teachers, especially Spanish teachers.		Revi	ews	
Strategy's Expected Result/Impact: 1. IMPLEMENTATION - Stipend paid to Spanish teachers 2. IMPACT - Number of new teachers retained by district		Formative		Summative
Staff Responsible for Monitoring: Superintendent; Business Manager	Nov	Jan	Mar	June
Strategy 4: As part of the District's annual budget process, the LEA will conduct a review of staffing, curriculum and		Revi	ews	
instructional supplies to ensure equitable appropriations for Title One campuses.		Formative		Summative
Strategy's Expected Result/Impact: 1 - Improved recruitment and retention performance. Staff Responsible for Monitoring: Business Office	Nov	Jan	Mar	June
	0%			
No Progress Accomplished — Continue/Modify	Discontinu	e		

Goal 2: Qualified and highly effective personnel will be recruited, developed, and retained.

Performance Objective 2: Continue to work on initiatives to increase teacher retention

Evaluation Data Sources: Exit interviews

HR data

Strategy 1: Provide teachers with instructional technology support, including training and support to campus teachers,	Reviews			_
administrators, and support staff.	1	Formative		Summative
Strategy's Expected Result/Impact: 1. IMPLEMENTATION - TLC meeting agendas, training notes 2. IMPACT - improved teacher attitude surveys	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Instructional Technology Facilitator				
Strategy 2: Provide staff development for new teachers at the district level, with continuing support provided by mentor		Revie	ews	
teachers at the campus level. TEC 11.252(3)(F)]	Formative		Summative
Strategy's Expected Result/Impact: 1. IMPLEMENTATION - PD sign-in sheets, training handouts 2. IMPACT - increased retention rate among first year teachers	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Assistant Superintendent; Campus Administrators				
No Progress Accomplished — Continue/Modify	Discontinue			

Goal 3: All students will be educated in learning environments that are safe and conducive to learning.

Performance Objective 1: Practice procedures in place for emergencies to ensure staff and student safety.

Evaluation Data Sources: Campus drill reports

Strategy 1: Monitor security of doors at all campuses, with public entry granted with authorization of front office staff - and	Reviews				
security checks for public admittance into classrooms and student-occupied areas through online management system.		Formative		Summative	
Strategy's Expected Result/Impact: 1. IMPLEMENTATION - locks and security cameras installed, and documentation of online system 2. IMPACT - eliminate number of strangers in hallways	Nov	Jan	Mar	June	
Staff Responsible for Monitoring: Front Office Staff; Police Chief					
Strategy 2: All teachers will be trained in matters of student health and safety, including suicide prevention, sexual abuse, sex		Rev	iews		
trafficking, and maltreatment of children, and bullying prevention. TEC 11.252(3)(B)(i)		Formative		Summative	
TEC 38.0041(a) TEC 11.252(c)(9)	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: 1. IMPLEMENTATION - staff development certificates of completion from Region 10 online courses 2. IMPACT - immediate and appropriate intervention for students in crisis					
Staff Responsible for Monitoring: Campus Administrators					
Strategy 3: Per the Texas Behavior Support Initiative (TBSI), the state-level training mandated by Senate Bill 1196 and the		Rev	iews		
Texas Administrative Code AaAASS89.1053, teachers will be trained in the use of restraints, time-out, and other behavior interventions and supports.		Formative		Summative	
TEC 11.252(3)(B)(ii)	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: 1. IMPLEMENTATION - staff development certificates of completion from Region 10 online courses 2. IMPACT - immediate and appropriate intervention for students in crisis					
Staff Responsible for Monitoring: Campus Administrators					
No Progress Accomplished — Continue/Modify	Discontinu	ue			

Goal 3: All students will be educated in learning environments that are safe and conducive to learning.

Performance Objective 2: Implement drug and violence prevention programs to help reduce incidences

Evaluation Data Sources: Discipline report

School Police report

Strategy 1: Conduct unscheduled drug-dog searches of campus buildings and premises.		Revi	iews	
Strategy's Expected Result/Impact: 1. IMPLEMENTATION - dog search documentation 2. IMPACT - reduce incidences of drug use on campus		Formative		Summative
Staff Responsible for Monitoring: Superintendent; District Police Chief	Nov	Jan	Mar	June
Strategy 2: The district's freedom from bullying policy and procedures are attached to this district improvement plan, per [TEC		Revi	iews	
[11.252].		Formative		Summative
All teachers will be trained on the topic of bullying, to identify students in crisis, and to provide appropriate intervention. Strategy's Expected Result/Impact: 1. IMPLEMENTATION - staff development certificates of completion from Region 10 online courses 2. IMPACT - immediate and appropriate intervention for students in crisis	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Campus Administrators				
Strategy 3: All teachers will be trained on the topic of suicide prevention, to identify students in crisis, and to provide	Reviews			
appropriate intervention. TEC 11.252(3)(B)(i)		Formative		Summative
Strategy's Expected Result/Impact: 1. IMPLEMENTATION - staff development certificates of completion from Region 10 online courses 2. IMPACT - immediate and appropriate intervention for students in crisis	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Campus Administrators				
Strategy 4: Administrators and counselors will be trained in conflict resolution and violence prevention, and will meet with		Revi	iews	
and provide de-escalation techniques to help students resolve conflicts in a non-violent manner. TEC 11.252(3)(B)(ii)		Formative		Summative
Strategy's Expected Result/Impact: 1. IMPLEMENTATION - counselor logs, training logs each year for all district staff 2. IMPACT - reduced number of incidents	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Campus Administrators; Counselors				

Strategy 5: District-wide discipline management system will be utilized, where administrators will log all discipline into		Revi	ews	
TxEIS system. Staff will implement the defined hierarchy of consequences for students. Counselors will meet with all students assigned to ISS/AEP to help them stop the problematic behavior without missing class time.		Formative		Summative
TEC 11.252(3)(E) TEC 37.083(a)	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: 1. IMPLEMENTATION - TxEIS discipline logs 2. IMPACT - reduced number of incidents on TxEIS				
Staff Responsible for Monitoring: Campus Administrators; Counselors				
Strategy 6: All campus teachers, counselors, and administrators will be trained on maltreatment, child abuse, harassment, and		Revi	ews	
dating violence each year. TEC 37.0831		Formative		Summative
Strategy's Expected Result/Impact: 1. IMPLEMENTATION - Region 10 certificates or sign in logs from each campus 2. IMPACT - appropriate response to incidents; reduced number of incidents	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Campus Administrators; Counselors				
No Progress Accomplished — Continue/Modify	Discontinu	ie		

Goal 4: Through enhanced dropout prevention efforts, all students will remain in school until they obtain a high school diploma.

Performance Objective 1: Maintain a graduation rate above 95%

Evaluation Data Sources: 2021 graduation rate

Strategy 1: Utilize the following programs for credit recovery:		Revi	ews	
~ Odyssey online courses		Formative		Summative
~ Saturday school ~ Evening school	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: 1. IMPLEMENTATION - student participation in programs 2. IMPACT - reduced number of students lacking the required credit hours				
Staff Responsible for Monitoring: Campus Administrators				
Strategy 2: Use technology and other resources to provide materials for absent students to make up work ("flipped classroom"		Revi	ews	
materials, etc.).		Formative		Summative
Strategy's Expected Result/Impact: 1. IMPLEMENTATION - videos, web resources, and other materials provided for students 2. IMPACT - decrease in number of students with incomplete work	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Campus Administration; Technology Department; Teachers				
Strategy 3: Provide homebound services to ensure pregnant students maintain grades and credits for graduation.		Revi	ews	
Strategy's Expected Result/Impact: 1. IMPLEMENTATION - Homebound Program documentation 2. IMPACT - decrease in number of students with incomplete work (or not graduating) due to pregnancy		Formative		Summative
Staff Responsible for Monitoring: Campus Administrators; Counselors	Nov	Jan	Mar	June
No Progress Accomplished Continue/Modify	Discontin	ue		

Goal 5: The district will increase the number of students graduating college, career, and/or military ready.

Performance Objective 1: Increase percentage of students meeting CCMR criteria from 63% in 2019 to 75% in 2021.

Evaluation Data Sources: Number of students meeting CCMR criteria

Strategy 1: All Juniors and Seniors will receive information about the benefits of applying for Free/Reduced lunch, with a	Reviews			
focus on opportunities for financial aid for college and entrance exams. TEC 11.252(c)(4)(A-D)		Formative		Summative
Strategy's Expected Result/Impact: 1. IMPLEMENTATION - informational flyers, class meeting documentation 2. IMPACT - increase in Free/Reduced Lunch applications	Nov	Jan	Mar	June
Staff Responsible for Monitoring: HS Administrators; HS Counselors				
Strategy 2: HS counselors will provide SAT / ACT information to teachers and students, and encourage use of fee waivers	Reviews Formative			
granted to EcoDis senior students. TEC 11.252(c)(4)(A-D)				Summative
Strategy's Expected Result/Impact: 1. IMPLEMENTATION - class meeting documentation / agendas 2. IMPACT - SAT / ACT registrations	Nov	Jan	Mar	June
Staff Responsible for Monitoring: HS Administrators; HS Counselors				
Strategy 3: Students and families will receive information pertaining to college applications and financial aid (including	Reviews	iews		
TEXAS Grant and Teach for Texas Grant) - especially geared toward lower socioeconomic families - through brochures and website.	Formative			Summative
TEC 11.252(3)(G) TEC 11.252(c)(4)(A-D)	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: 1. IMPLEMENTATION - website created and updated 2. IMPACT - site traffic statistics, increase in number of students applying for financial aid and college, and taking SAT/ACT				
Staff Responsible for Monitoring: HS Counselors; Webmaster				
No Progress Accomplished — Continue/Modify	Discontinu	ie		

Goal 6: The district will meet or exceed the recommended attendance rate of 96%.

Performance Objective 1: The district will meet or exceed the recommended attendance rate of 96%.

Evaluation Data Sources: TAPR **Summative Evaluation:** None

	Formative		Summative
Nov	Jan	Mar	June
Reviews			
	Formative		Summative
Nov	Jan	Mar	June
		Formative Nov Jan Revi	Nov Jan Mar Reviews Formative

Goal 7: The District will emphasize parental and community involvement, ensuring that parents will be full partners with educators in the education of their children.

Performance Objective 1: 100% of families of LEP students will have communication provided in the home language.

Evaluation Data Sources: Documentation of home-school communication; website statistics

Strategy 1: Provide translation services on website.	Reviews			
Strategy's Expected Result/Impact: 1. IMPLEMENTATION - website activated; site statistics		Formative		Summative
2. IMPACT - increased parent involvement of LEP students	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Instructional Technology Director	INUV	Jan	Mai	June
Strategy 2: Ensure each campus has Spanish-speaking personnel to communicate with parents.	Reviews			
Strategy's Expected Result/Impact: 1. IMPLEMENTATION - staffing 2. IMPACT - increased parent involvement of LEP students		Formative		Summative
Staff Responsible for Monitoring: Superintendent; Campus Administrators	Nov	Jan	Mar	June
Strategy 3: Conduct a meeting for parents of elementary ESL students, with native language support, to share information		Revi	ews	
about the program and ways to promote English development at home.		Formative		Summative
Strategy's Expected Result/Impact: 1. IMPLEMENTATION - meeting attendance and minutes/handouts 2. IMPACT - increased parent involvement of LEP students	Nov	Jan	Mar	June
Staff Responsible for Monitoring: ESL Coordinators				
No Progress Accomplished — Continue/Modify	Discontin	ue		

Goal 7: The District will emphasize parental and community involvement, ensuring that parents will be full partners with educators in the education of their children.

Performance Objective 2: 100% of Title 1 students will have home-school compacts and family communication.

Evaluation Data Sources: Documentation of home-school communication; signed home-school compacts

Strategy 1: Provide parent communications in both English and Spanish for parents of elementary students, grades K-5.	Reviews			
Strategy's Expected Result/Impact: 1. IMPLEMENTATION - newsletters sent home 2. IMPACT - parents knowledgeable of strategies / activities to be used at home to impact academic success		Formative		Summative
Staff Responsible for Monitoring: Principals; Title 1 Teachers	Nov	Jan	Mar	June
Strategy 2: Provide professional development on positive parent communication and teacher-parent conferences		Revi	ews	
Strategy's Expected Result/Impact: 1. IMPLEMENTATION: Sign-in sheets for staff development 2. IMPACT - Teachers will feel confident in communicating with parents and in conducting one-on-one parent	Fo	Formative	Su	Summative
conferences	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Campus principal Teachers				
No Progress Accomplished — Continue/Modify	Discontinue)		